NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

CABINET – TUESDAY, 6 FEBRUARY 2018

| Title of report | GENERAL FUND AND SPECIAL EXPENSES REVENUE BUDGET PROPOSALS FOR 2018/19 | | | | |
|--------------------------------|--|--|--|--|--|
| Key Decision | a) Financial Yes b) Community Yes | | | | |
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| Purpose of report | For Cabinet to agree the 2018/19 General Fund and Special Expenses revenue budget proposals for recommendation to Council on 27 February 2018. | | | | |
| Reason for Decision | To enable the Council to set a balanced budget for 2018/19 as required by statute. | | | | |
| Council Priorities | The budget assists the Council to achieve all its priorities. | | | | |
| Implications: | | | | | |
| Financial/Staff | As contained in the report. | | | | |
| Link to relevant CAT | The budget is relevant to all Corporate Action Teams (CATs). | | | | |
| Risk Management | The budget will be monitored throughout the year to ensure savings are achieved and services delivered as planned. | | | | |
| Equalities Impact Screening | The requirement for equalities impact screening and assessments is being assessed during the consultations and details if required will be provided as part of the management responses. | | | | |
| Human Rights | None identified. | | | | |
| Transformational Government | Not applicable | | | | |

| Comments of Head of Paid Service | The report is satisfactory | | | | | |
|---|---|--|--|--|--|--|
| Comments of Deputy Section 151 Officer | As report author the report is satisfactory | | | | | |
| Comments of Monitoring Officer | he report is satisfactory | | | | | |
| Consultees | Corporate Leadership Team, 14 November 2017 Cabinet, 12 December 2017 Policy Development Group, 10 January 2018 Trade Unions Federation of Small Businesses Parish and Town Councils | | | | | |
| Background papers | None. | | | | | |
| Recommendations | CABINET IS RECOMMENDED TO : 1. THAT THE ASSURANCE STATEMENT BY THE DEPUTY S151 OFFICER BE NOTED 2. APPROVE THE GENERAL FUND REVENUE BUDGET FOR 2018/19 SUMMARISED IN APPENDIX B 3. APPROVE THE SPECIAL EXPENSES REVENUE BUDGET FOR 2018/19 AS SUMMARISED IN APPENDIX C 4. THAT IT FREEZES THE DISTRICT'S COUNCIL TAX IN 2018/19 5. THAT £900k OF GENERAL FUND RESERVES IS USED TO CREATE A NEW SELF-SUFFICIENCY RESERVE AND THE FORECASTED SURPLUS INCOME OVER EXPENDITURE IN 2017/18 IS ALSO TRANSFERRED TO THE SELF SUFFICIENCY RESERVE 6. THE BUDGETED SURPLUS INCOME OVER EXPENDITURE IN 2018/19 IS TRANSFERRED TO THE SELF SUFFICIENCY RESERVE | | | | | |

1.0 INTRODUCTION

- 1.1 The draft General Fund budget proposals for 2018/19 were considered and approved for consultation by Cabinet on 12 December 2017. The reports were subsequently shared with a number of groups including the Policy Development Group on 10 January 2018. An extract from the minutes of the meeting, which include comments made by members in respect of the proposals are include in Appendix D for Cabinet consideration.
- 1.2 This report summarises any changes made since the last Cabinet report and presents the responses to the budget consultation so that final recommendations can be made to Council on 27 February 2018.
- 1.3 The draft budget presented within this report has been prepared in the context of the continuation of the Governments four year settlement and the provisional Local Government Finance Settlement issued in December 2017 in respect of funding. Budget holders own projections have been used to ascertain the level of required expenditure budgets and locally generated income forecasts.
- 1.4 A new approach to developing expenditure and locally generated income budgets has been taken for the 2018/19 year which has included a greater level of engagement with budget holders and a focus on more sophisticated estimates taken in order to reduce variances between budgeted and outturn position. This new approach has also projected the revenue position for 2019/20 to 2023/24 for indicative purposes only, and this information is presented alongside the budget for 2018/19
- 1.5 Members will be aware that the decision to outsource the Council's Hermitage and Hood Park leisure centre facilities and creation of a new £20m facility was approved by Council on 21 November 2017. Whilst this decision does not impact the Council in 2018/19 above the level of projected project costs agreed (£500k allocated from reserves), the indicative 5 year revenue forecast and 5 year Capital programme will demonstrate the impact of this decision within those years, including the impact of borrowing costs, as per the assumptions of the project.
- 1.6 The Council, along with all counterparties in respect of Business Rates in Leicester and Leicestershire, entered a bid to undertake in a 1 year pilot of 100% business rate retention. In December, the successful pilots were announced and unfortunately on this occasion, the Leicestershire bid was not successful.
- 1.7 Upon reviewing the forecast performance of the Leicester and Leicestershire Business Rate Pool, the Deputy Section 151 Officer, on consultation with the Chief Executive and Portfolio Holder for Finance, has confirmed the Council's intention to continue as a Pool member for 2018/19. Through membership of the Pool, in the region of £2.3m of business rate funding collected in North West Leicestershire will be retained within Leicestershire via a contribution made by the Pool to the Leicester and Leicestershire Economic Partnership (LLEP), rather than the funds being given back to central Government in the form of a levy payment.
- 1.8 The approved 2018/19 budget will undergo regular monitoring and scrutiny during the financial year through quarterly performance monitoring, so that when they arise any

variances can be identified at an early stage and remedial action taken to deal with them where necessary.

2.0 GENERAL FUND 2017/18 – PROJECTED OUTTURN

- 2.1 The uncommitted balance on the General Fund is currently £2.4m which reflects the balances brought forward from 2016/17.
- 2.2 The third quarter Performance Report due to be considered by Cabinet in March and will presents outturn projections for the current year. A surplus of £1.86m is forecast compared to the original budget of £934k. This surplus will go into general reserves. The main reason for this is additional Business Rates and recycling income, offset by a number of adverse movements across service areas.
- 2.3 The General Fund forecast surplus outturn (as represented by the contribution to General Fund Balance) is £1.86m compared to a budget of £934k.
- 2.4 Forecast income in respect of Business Rates has increased by £1.2m, due to changes in forecasts in the required appeals provision for 2017/18 (as a result of settled, unsuccessful and withdrawn appeals) and the resultant additional income released into the 50% retention system as a result of this. The forecast for business rates would have been higher, however a number of adjustments have been made to the level of gross rates collectable as a result of rateable value reductions (settled appeals). In addition, recycling income is forecast to be £122k more than budgeted, additional council tax and business rates summons income is forecast to be £32k more than budgeted, a reduction on pooled transport costs for the waste service (£77k) and Building Control fee income forecast to be £35k more than budgeted.
- 2.5 The favourable movements have been offset by a number of adverse movements, which include: a reduction in forecast planning fee income (£300k); a reduction in industrial unit rental income (£37k); an increase in the net deficit of the Leisure centres (£159k); an increase in ICT equipment maintenance (£143k); an increase in Digital Transformation costs (£26k) as a result of extending project team secondments; an increase of £22k on Planning Policy relating to agency costs arising on alignment with HMRC regulations.
- 2.6 The forecast uncommitted balance on the General Fund at 31 March 2018 is therefore, a forecast surplus of £4.26m, subject to the proposals detailed in this report to create a self-sufficiency reserve, which will leave a balance of £1.5m in general fund reserves (see 8 below).

3.0 2018/19 NET REVENUE EXPENDITURE PROPOSALS

3.1 The Councils net revenue expenditure position is affected by three main elements which include: the revenue expenditure in relation to the provision of services net of income generated through fees and charges and other income (including additional grants authorities apply for, which are not part of central government funding); and financing costs, broadly made up of investment income, interest charged in respect of loans and the minimum revenue provision charge made in respect of unsupported borrowing to fund capital expenditure.

- 3.2 For 2018/19, there has been an increase in net revenue expenditure for 2018/19 compared to 2017/18 of £1.6m, made up of a number of budgetary pressures (increased expenditure or reduced income) and savings (increased income or reduced expenditure).
- 3.3 Since presentation of the draft budget to Cabinet in December, the following changes have been made:

3.3.1 Pay Award

At the beginning of December 2017, the Local Government Employers 2 year pay offer was announced. The offer is a 2% pay award in 2018/19 and further increases for 2019/20, dependant on the grading of staff. A provision of 1% was originally included in the draft budget. This has been increased to 2% for 2018/19 with the overall impact on to the General Fund being an additional £203k, taking the total impact to £325k.

3.3.2 Interest Received

Further work to estimate the Council's forecast cashflow and target rate to be achieved on investments has meant that the estimate for interest on balances receivable has increased by a further £37k in addition to the £32k included in the draft budget.

3.3.3 Planning Fee Income

As part of the Government's Budget announcement in December, it was confirmed that Planning Local Authorities were now able to increase their planning fees by 20% with effect from 17th January 2018, subject to the additional income being used to discharge planning functions. The budget has therefore been increased by £200k to reflect this 20% fee increase. The draft budget in December presented a proposed reduction of £100k, the final proposal therefore is an increase to the base budget of £100k.

3.3.4 Self-Build and Brownfield Register Grant

Confirmation has been received since the December Cabinet that a Government grant to cover the costs of developing the Self Build and Brownfield Register of \pounds 45k will be received in 2018/19.

3.3.5 Planning Service

Funding for two new posts to strengthen the Council's position in respect of enforcement planning - Compliance Officer and part time Planning Enforcement Officer at a total cost of £46k.

A further £179,000 forecast additional costs upon restructuring the Planning service.

3.3.6 **De-minimus service developments**

Additional service developments and budgetary pressures of £20k and below, identified following the December Cabinet meeting, totalling £93k.

3.3.7 Net Financing Costs

Further analysis undertaken following the December Cabinet report have identified that the net financing costs for 2018/19 will represent an additional cost of £27k (as opposed to a saving).

3.3.8 Net recharges from the General Fund

Recharges from the General Fund have reduced by £27k, taking the total increase from the 2017/18 budgeted position to £86k.

3.4 A summary of the updated proposals showing the movement from the 2017/18 budgeted position can be found in Appendix A.

4.0 2018/19 FUNDING

- 4.1 The main sources of funding available to finance revenue expenditure are locally retained business rates, Council tax and government grants.
- 4.2 The provision local government finance settlement was announced on the 22 December 2017 which confirmed the level of New Homes Bonus, Revenue Support Grant and the tariff and levy charges against business rates to be retained by the Council. Since the settlement announcement, there has been further changes to the tariff charged against our business rates income. Due to the timing of this announcement on 18 January, the revised resultant business rate income has not been updated in the draft budget, although it is anticipated that these changes will mean that business rate income will increase.
- 4.3 For 2018/19 there is an estimated increase in total funding of £998k. A summary of the estimates for 2018/19, can be found in the Budget Summary for 2018/19, Appendix B.
- 4.4 Business Rates Retention affects councils as the level of business rates yield has a direct impact on the Council's funding, with both the risks and rewards of business rate growth and contraction currently being shared between central government and local authorities, with 40% being retained by the Council. Under the existing 50% Business Rates retention system, the level of business rates to be retained by the Council is not ultimately confirmed until after the end of the financial year when the actual level of Business Rates is reported. This means that the Council is not able to accurately predict the actual level of business rates likely to be collected during the following year until after the final budget has been approved at Council in February. In addition, it is difficult to forecast business growth, although the Council does have a good awareness of this and as a consequence is to be able to introduce some assumptions into budget predictions.
- 4.5 The budgeted level of retained business rate income for 2018/19 is £4.9m. This estimate includes forecast growth between this period and the end of the 2017/18 financial year and for 2018/19. The budgeted level of income reflects the anticipated level of rates to be collected in 2018/19, offset against the increased tariff, levies and set aside of additional appeals provision for the 2018/19 year. For 2018/19 the appeals provision is forecast to increase by £764k. The assumed level of growth in rates collected is £1.9m, offset by the removal of on commercial premises anticipated to be removed from the rating list at a value of £700k. From 2020/21 that there will be a move towards business rate retention, with the local share moving from 50% to 75%. The Government is yet to determine when the full 100% business rate retention system will be implemented, with this being announced along with the baseline setting in late 2019 as part of the conclusion of the Fair Funding review. Further details of these proposals can be found in the Medium Term Financial Strategy 2018 2023.

- 4.6 Following an announcement made by Government in mid-January that has amended the amount of tariff that must be paid from business rates. Our budgetary position for 2018/19 reflects this change.
- 4.7 The Council Tax Collection Fund is monitored throughout the year and the forecast surplus will be available from the 2017/18 collection fund towards next year's budget. The budget for 2018/19 has increased by £4k from £285k to £289k.
- 4.8 The budgeted level of Council tax income has increased by approximately £252k, from £4.96m for the 2017/18 year to £5.2m for the 2018/19 year. The Council is not planning to increase the District's share of the Council Tax in 2018/19. This will be the ninth year without an increase. The increase in collected council tax is therefore a direct result of the upwards movement in the council tax base used to estimate the number of homes within North West Leicestershire for council tax setting purposes. For the 2018/19 year, growth estimates in respect of the number of new of properties liable for council tax have also been included which represent £105k worth of the upward movement in council tax. These properties have been identified and monitored by the Council's Planning Policy team and the Revenues and Benefits Partnership, and included in the council tax base calculation at parish level at assumed bandings, before conversion to Band D equivalents. This is a new approach for 2018/19 and will be monitored closely throughout the year.
- 4.9 The level of New Homes Bonus for next year was confirmed as part of the Governments provisional local government finance settlement announced in December. The Council will receive £2.9m next year.
- 4.10 The level of Revenue Support Grant that the Council will receive was also confirmed in the provisional settlement. The Council will receive £235k in 2018/19.

5.0 2018/19 DRAFT BUDGET POSITION

5.1 Given the proposals in respect of net revenue expenditure and funding forecasts as detailed above, the predicted surplus and contribution to General Fund reserves 2018/19 is £299k surplus. The draft Budget Summary for 2018/19 can be found in Appendix B.

6.0 INDICATIVE DRAFT BUDGET POSITION 2019/20 - 2022/23

- 6.1 Included in Appendix B for illustrative purposes only is the forecast revenue budget position for 2019//20 to 2022/23. These estimates have been developed by budget holders across the Council, taking into consideration known budgetary changes and assumed inflationary increases. These estimates are then included as the Council's forecast base budget within the Medium Term Financial Strategy.
- 6.2 Specifically, following the Council decision in November 2017 to outsource the Council's two leisure centres, these forecasts include the removal of expenditure within the Community Services directorate. This includes an increase in the net financing costs representing the increase in minimum revenue provision and interest costs on internal and external borrowing, the reduction in service management recharges of £200k per annum from 2019/20 and a prudent assumed income of £250k per annum representing the anticipated management fee that will be paid by the operator to the Council.

7.0 MEDIUM TERM FINANCIAL STRATEGY

- 7.1 The Council's Medium Term Financial Strategy 2018 2023 (MTFS) is presented to members as a separate agenda item at this meeting for approval.
- 7.2 The MTFS is part of a new approach which will allow members to plan for the medium term in respect of its General Fund, HRA and Capital Programme budgets, with any future savings targets estimated along with recommendations of remedial actions or commercial initiatives.
- 7.3 The MTFS has been updated following announcement of the provisional local government settlement for 2018/19 and is presented to Cabinet and Council in February alongside budgets for approval. The MTFS provides the potential likely impact of the outcome of the Fair Funding review (anticipated top take effect from 2020/21) and the 100% business rate retention scheme, alongside proposals to increase the self-sufficiency by reducing the reliance on government grants in future years.

8.0 SELF SUFFICIENCY RESERVE

- 8.1 It is seen as good practice to hold a balance which is equivalent to 10% of a council's net budget. This equates to approximately £1.3m at the 2018/19 budgeted level for NWLDC
- 8.2 Noting the buoyant level of General Fund reserves as detailed in paragraph 5.1 it is proposed that some of this reserve is held specifically for the purpose of balancing the forecast budget deficits arising on the General Fund from 2020/21 as detailed in the Medium Term Financial Strategy.
- 8.3 It is therefore proposed that £900k of the existing £2.4m of general fund reserves is moved to a Self Sufficiency reserve for the purposes of creating the self-sufficiency reserve and that the forecast surplus of £1.86m for 2017/18 is also paid into this reserve.
- 8.4 The reserve will assist the Council in ensuring that it meets its obligation of delivering an ongoing balanced budget by ensuring that there is sufficient resources available to deliver the change programme required to counteract future projected deficit years.
- 8.5 This ensures a minimum working balance of £1.5m held within the General Fund reserve which is in excess of 10% the anticipated level of net expenditure to 2022/23 (as detailed in Appendix B).

9.0 SPECIAL EXPENSES

- 9.1 The forecast outturn for 2017/18 in respect of Special Expenses budget is £500k at quarter 3 compared to a budget of £499k. Subject to this outturn, the balance brought forward will reduce from £64k to £63k at 31 March 2018.
- 9.2 For 2018/19, the expenditure budget has increased by £20k as a result of service management increases (£14k), grounds maintenance increases (£5k), events (£4k), offset by increased cemetery income (£3k).

9.3 During 2018 there will be a review of the special expenses budgets and the way in which they operate to ensure future sustainability.

10.0 CONSULTATION

10.1 There were no responses or comments received from the trade unions, Town & Parish Councils and the Federation of Small Businesses. The Cabinet paper of 12 December 2017, containing the draft budget proposals were presented to the Policy and Development Group on 12 January 2018. The comments of the Policy Development Group are included in an extract of the draft minutes attached at Appendix D.

11.0 ROBUSTNESS OF ESTIMATES AND ADEQUACY OF RESERVES

- 11.1 The Local Government Act 2003 requires the Council's Chief Financial Officer (Section 151 Officer) to comment on the robustness of the estimates and also on the adequacy of the proposed reserves. Members must have regard to these comments when making a decision on the budget proposals for the forthcoming year.
- 11.2 The Deputy Section 151 Officer considers that the estimates which form the draft General Fund budget are robust and prudent, and the proposals are deliverable.
- 11.3 The Deputy Section 151 Officer also considers that the overall level of General Fund reserves is adequate.

Appendix A

Expenditure Saving / Increase in Income

| Title | Value |
|---|----------|
| Trade Waste Income | £56,000 |
| Increase in investment income | £69,000 |
| Reduction in DFG contribution | £93,000 |
| Reduction in Local Council Tax Support | £25,000 |
| Removal of provisions with base budget | £132,000 |
| Increased Planning Fee income as a result of increasing by 20%, net of forecast reduction | £100,000 |
| Self-Build and Brownfield Register Government Grant | £45,000 |
| Increase in recharges from the General Fund | £86,000 |
| Total | £606,000 |

Increased Expenditure/ Reduction in Income

| Title | Value |
|---|------------|
| Local Plan review costs | £120,000 |
| Planning appeals legal support | £50,000 |
| Reduction in recycling income | £346,000 |
| Waste services route optimisation | £20,000 |
| Increase in Leisure centres net deficit | £132,000 |
| Property services | £74,000 |
| ICT supplies and services | £234,000 |
| Benefits payments | £21,000 |
| Staffing costs, including: | £878,000 |
| Incremental increases £123,000 | |
| Pay Award £325,000 | |
| Living Wage £5,000 | |
| Pension increases, £102,000 | |
| Establishment changes implemented in 2017/18 but not previously | |
| budgeted for £254,000 | |
| Other £69,000 | |
| Budget provision to support improvements identified through the | £20,000 |
| Annual Governance Statement | |
| Compliance Officer and Planning Enforcement Officer | £46,000 |
| Additional costs of Planning Service following proposed restructure | £179,000 |
| Increase in Net Financing costs | £27,000 |
| Other de-minimus changes (below £20k) | £93,000 |
| Total | £2,240,000 |

NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL SUMMARY BUDGET 2018/19

APPENDIX B

| 2017/18 Budget | 2017/18 Forecast Outturn @P9 | Service | 2018/19 Budget | 2019/20 Indicative | 2020/21 Indicative | 2021/2022 Indicative | 2022/23 Indicative |
|-------------------|---------------------------------------|--|-------------------|-----------------------|-----------------------|-------------------------|-----------------------|
| £ | £ | | £ | £ | £ | £ | £ |
| 277,360 | 253,660 | Chief Executive | 283,930 | 285,770 | 292,740 | 299,890 | 307,210 |
| 395,020 | 440,200 | Human Resources | 403,010 | 416,620 | 427,580 | 438,880 | 450,470 |
| 653,320 | 659,800 | Economic Development | 737,890 | 705,400 | 693,340 | 693,320 | 709,390 |
| 7,750 | 8,400 | Joint Strategic Planning | 8,080 | 8,420 | 8,670 | 8,930 | 9,200 |
| 112,200 | 68,570 | Director of Resources | 112,310 | 116,450 | 119,600 | 122,820 | 126,130 |
| 2,467,140 | 2,290,640 | Legal & Support Services | 2,517,880 | 2,616,070 | 2,676,660 | 2,766,470 | 2,828,690 |
| 2,004,450 | 2,199,010 | Finance | 2,729,540 | 2,806,820 | 2,930,680 | 3,052,040 | 3,179,070 |
| | | Savings in corporate overheads/increase in income as a result of leisure outsourcing | | (200,000) | (200,000) | (200,000) | (200,000) |
| 5,917,240 | 5,920,280 | Total Chief Executive's Department | 6,792,640 | 6,755,550 | 6,949,270 | 7,182,350 | 7,410,160 |
| 346,540 | 331,951 | Director of Services | 341,360 | 350,520 | 359,890 | 369,510 | 379,360 |
| 4,432,530 | 4,356,839 | Community Services | 5,196,910 | 4,854,720 | 5,019,490 | 5,201,340 | 5,352,010 |
| 482,940 | 502,470 | Strategic Housing | 485,310 | 505,480 | 523,280 | 537,530 | 552,180 |
| 300,440 | 638,450 | Regeneration & Planning | 434,910 | 436,100 | 367,270 | 409,490 | 602,880 |
| | | Anticipated income from leisure outsourcing | | | (250,000) | (250,000) | (250,000) |
| 5,562,450 | 5,829,710 | Total Director of Services | 6,458,490 | 6,146,820 | 6,019,930 | 6,267,870 | 6,636,430 |
| 10,090 | 47,060 | Non Distributed - Revenue Expenditure on Surplus Assets | 9,580 | 9,660 | 9,720 | 9,790 | 9,860 |
| 77,400 | 120,430 | Non Distributed - Retirement Benefits | 77,810 | 80,060 | 82,380 | 84,770 | 87,230 |
| 45,310 | 35,280 | Corporate & Democratic Core | 44,600 | 42,990 | 45,740 | 44,380 | 47,160 |
| 11,612,490 | 11,952,760 | NET COST OF SERVICES | 13,383,120 | 13,035,080 | 13,107,040 | 13,589,160 | 14,190,840 |
| (1,187,020) | (1,231,840) | Net Recharges from General Fund | (1,273,160) | (1,194,050) | (1,193,660) | (1,193,390) | (1,193,110) |
| 10,425,470 | 10,720,920 | NET COST OF SERVICES AFTER RECHARGES | 12,109,960 | 11,841,030 | 11,913,380 | 12,395,770 | 12,997,730 |
| | | CORPORATE ITEMS AND FINANCING | | | | | |
| | | Corporate Income and Expenditure | | | | | |
| 1,053,104 | 1,053,104 | Net Financing Costs | 1,080,408 | 1,153,627 | 1,770,203 | 2,086,303 | 2,039,349 |
| (76,000) | (135,899) | Investment Income | (145,300) | (114,022) | (114,022) | (114,022) | (114,022) |
| 167,821 | 167,821 | Localisation of Council Tax Support Grant - Parish & Special Expenses | 139,081 | 113,889 | 88,696 | 63,503 | 63,503 |
| 0 | 0 | Various Chief Executive items (Annual Governance Statement improvements) | 20,000 | 0 | 0 | 0 | 0 |
| 11,570,395 | 11,805,946 | NET REVENUE EXPENDITURE | 13,204,149 | 12,994,524 | 13,658,257 | 14,431,554 | 14,986,560 |
| 934,465 | 1,862,958 | Contribution to/(from) Balances/Reserves | 298,604 | 78,706 | (1,443,948) | (1,828,266) | (2,451,203) |
| 12,504,860 | 13,668,904 | MET FROM GOVT GRANT & COUNCIL TAX (Budget Requirement) | 13,502,753 | 13,073,231 | 12,214,309 | 12,603,288 | 12,535,356 |
| | | Financed By | | | | | |
| 572,000 | 572,670 | Formula Grant | 235,000 | 0 | 0 | 0 | 0 |
| 2,840,452 | 2,840,452 | New Homes Bonus | 2,904,589 | 2,896,005 | 2,986,620 | 3,196,544 | 2,940,857 |
| 284,880 | 284,880 | Transfer from Collection Fund | 289,160 | 150,000 | 75,000 | 62,500 | 50,000 |
| 4,957,528 | 4,957,528 | Council Tax | 5,209,670 | 5,304,747 | 5,400,232 | 5,497,436 | 5,596,390 |
| 3,850,000 | 5,013,374 | National Non-Domestic Rates Baseline | 4,864,334 | 4,722,479 | 3,752,457 | 3,846,808 | 3,948,109 |
| 12,504,860 | 13,668,904 | TOTAL FUNDING AVAILABLE | 13,502,753 | 13,073,231 | 12,214,309 | 12,603,288 | 12,535,356 |
| | | | | | | | |

SPECIAL EXPENSES BUDGET SUMMARY

| | 201 | 7/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 |
|--|---------|--------------|---------|----------------|----------------|------------|----------------|
| SPECIAL EXPENSES | | Forecast | | | | | |
| | Budget | Outturn @ P9 | Budget | Indicative | Indicative | Indicative | Indicative |
| | £ | £ | £ | £ | £ | £ | £ |
| COALVILLE | | | | | | | |
| Parks, Recreation Grounds & Open Spaces | 263,400 | 268,326 | 266,690 | 271,840 | 277,960 | 282,700 | 287,520 |
| Broomley's Cemetery | 19,210 | 12,264 | 14,960 | 14,890 | 14,790 | 14,700 | 14,600 |
| C/V War Memorials/Grass Verge Cutting | 16,220 | 16,753 | 16,420 | 16,700 | 16,990 | 17,290 | 17,590 |
| One Off Grants | 2,000 | 2,000 | 2,000 | 2,060 | 2,120 | 2,180 | 2,240 |
| CV Public Conveniences & Vehicle Activated Signs | 500 | 500 | 550 | 570 | 590 | 610 | 630 |
| Coalville Events | 55,110 | 60,240 | 58,960 | 60,240 | 58,840 | 60,490 | 62,180 |
| | 356,440 | 360,083 | 359,580 | 366,300 | 371,290 | 377,970 | 384,760 |
| | | | | | | | |
| WHITWICK | 44.050 | | 40 505 | 10 500 | 10 500 | 10 500 | 10 5 10 |
| Cemetery | 11,650 | 11,097 | 13,580 | 13,590 | 13,580 | 13,560 | 13,540 |
| Grass Verge Cutting | 630 | 627 | 640 | 650 | 660 | 670 | 680 |
| | 12,280 | 11,724 | 14,220 | 14,240 | 14,240 | 14,230 | 14,220 |
| HUGGLESCOTE | 17.1.10 | 04.455 | 47 000 | 17 700 | 17 000 | 17.000 | 10.000 |
| Cemetery | 17,140 | 21,150 | 17,660 | 17,780 | 17,890 | 17,990 | 18,080 |
| | 17,140 | 21,150 | 17,660 | 17,780 | 17,890 | 17,990 | 18,080 |
| PLAY AREAS/CLOSED CHURCHYARDS | | | | | | | |
| GROUNDS MAITENANCE: | | | | | | | |
| OSGATHORPE | 360 | 359 | 370 | 380 | 390 | 400 | 410 |
| COLEORTON | 3,330 | 3,337 | 3,390 | 3,440 | 3,490 | 3,540 | 3,590 |
| RAVENSTONE | 360 | 359 | 370 | 380 | 390 | 400 | 410 |
| MEASHAM | 1,900 | 1,901 | 1,930 | 1,960 | 1,990 | 2,020 | 2,050 |
| LOCKINGTON-CUM-HEMINGTON | 1,870 | 1,870 | 1,900 | 1,930 | 1,960 | 1,990 | 2,020 |
| OAKTHORPE & DONISTHORPE | 3,880 | 3,876 | 3,940 | 4,000 | 4,060 | 4,120 | 4,180 |
| STRETTON | 1,360 | 1,362 | 1,380 | 1,400 | 1,420 | 1,440 | 1,460 |
| APPLEBY MAGNA | 1,640 | 1,637 | 1,660 | 1,680 | 1,710 | 1,740 | 1,770 |
| OTHER SPECIAL EXPENSES | 14,700 | 14,701 | 14,940 | 15,170 | 15,410 | 15,650 | 15,890 |
| | | | | | | | |
| SPECIAL EXPENSES (NET COST OF SERVICE) | 400,560 | 407,658 | 406,400 | 413,490 | 418,830 | 425,840 | 432,950 |
| Service Management recharges | 92,560 | 92,560 | 106,270 | 107,920 | 109,590 | 111,280 | 113,000 |
| NET COST OF SERVICES AFTER RECHARGES | 493,120 | 500,218 | 512,670 | 521,410 | 528,420 | 537,120 | 545,950 |
| | | , | | | | , | , |
| Contribution to/(from) Balances/Reserves | 5,722 | (1,376) | 13,930 | 7,505 | 2,823 | (3,539) | (10,018) |
| MET FROM GOVT GRANT & COUNCIL TAX (Budget | | | | | | | |
| Requirement) | 498,842 | 498,842 | 526,600 | 528,915 | 531,243 | 533,581 | 535,932 |
| FUNDED BY: | | | | | | / | / |
| Precept | 435,339 | 435,339 | 463,097 | 465,412 | 467,740 | 470,078 | 472,429 |
| Localisation of Council Tax Support Grant | 63,503 | 63,503 | 63,503 | 63,503 | 63,503 | 63,503 | 63,503 |
| | 498,842 | 498,842 | 526,600 | 528,915 | 531,243 | 533,581 | 535,932 |
| | | | | | | | |

EXTRACT of the DRAFT MINUTES of a meeting of the POLICY DEVELOPMENT GROUP held in the Council Chamber, Council Offices, Coalville on WEDNESDAY, 10 JANUARY 2018

Present: Councillor M Specht (Chairman)

Councillors N Clarke, T Eynon, J Geary, D Harrison, G Hoult, P Purver, V Richichi, A C Saffell and N Smith

In Attendance: Councillors R Bayliss, J Legrys, T Pendleton, S Sheahan

Officers: Mr J Arnold, Ms T Ashe, Mr C Lambert, Mr J Newton, Mr D Scruton, Ms K Greenbank, Mrs R Wallace and Ms E Warhurst.

DRAFT REVENUE BUDGET PROPOSALS, GENERAL FUND AND HOUSING REVENUE ACCOUNT

The Financial Planning Team Manager presented the report to Members and highlighted the proposal to not increase council tax for the ninth year. She also informed Members that the Performance Working Group had met earlier in the day to discuss the proposals and comments received were positive.

Councillor J Geary referred to the forecast reduction in CCTV income and asked for further details as to why this was. The Financial Planning Team Manager agreed to provide the information outside of the meeting.

Regarding the Housing Revenue Account rent budgets, Councillor J Geary asked why only 58 percent of properties were at their target rent at the end of October 2017. The Director of Housing explained that when rent targets were introduced nationally, the Council decided to maintain rent at a lower level rather than making increases as other local authorities had, this meant that NWLDC was behind with targets. Now that the Government has stopped local authorities from increasing rent, NWLDC were unable to close the gap.

Councillor D Harrison felt that maintaining zero percent increase in council tax for nine continuous years was a real achievement and was something to be proud of.

Councillor T Eynon raised concerns regarding the potential shortfalls identified for the future and the need for refinancing to address it. The Director of Housing explained that there were many financial variables over the next 25 years and the Council would be paying off significant amounts over the time period. He reassured Members that it was normal practice to refinance and officers were comfortable with the proposals. He added that the figures in front of Members indicated the worst scenario.

Councillor N Smith commented that it was difficult to know what financial position the Council would be in in 25 years' time and was therefore happy with the response from the Director of Housing. He also shared Councillor D Harrison's views on the zero percent increase in council tax and was especially proud that all services had still been retained.

It was moved by Councillor D Harrison, seconded by Councillor V Richichi and

RESOLVED THAT:

- a) The report be noted.
- b) The comments made be fed back to Cabinet when considering the report on 6 February 2018.